

Equalities Impact Assessment (EqIA)

EqIAs make services better for everyone and support value for money by getting services right first time.

EqIAs enable us to consider all the information about a service, policy or strategy from an equalities perspective and then create an action plan to get the best outcomes for service users and staff¹. They analyse how all our work as a council might impact differently on different groups protected from discrimination by the Equality Act 2010². They help us make good decisions and evidence how we have reached them.³

An EqIA needs to be started as a project starts to identify and consider possible differential impacts on people and their lives, inform project planning and, where appropriate, identify mitigating actions. A full EqIA must be completed before any decisions are made or policy agreed so that the EqIA informs that decision or policy. It is also a live document; you should review and update it along with your project plan throughout.

You should first consider whether you need to complete this full EqIA⁴.

Other key points to note:

- Full guidance notes to help you are embedded in this form see the End Notes or hover the mouse over the numbered notes.
- Please share your EqIA with your Equalities Champion and the final/updated version at the end of the project.
- Major EqlAs should be reviewed by the relevant Head of Service.
- Examples of completed EqIAs can be found on the Equalities Hub

1. Responsibility for the EqIA	
Title of proposal ⁵	Parking Fees and Charges 2024
Name and job title of completing officer	Phineas Skipper
Head of service area responsible	Craig Miller
Equalities Champion supporting the EqIA	Rosie Evangelou
Performance Management rep	N/A
HR rep (for employment related issues)	N/A
Representative (s) from external stakeholders	N/A

2. Description of proposal	
Is this a: (Please tick all that apply)	
New policy /strategy / function / procedure / service	Review of Policy /strategy / function / procedure / service
Budget Saving	Other
If budget saving please specify value below:	If other please specify below:
Please outline in no more than 3 paragraphs ⁶ :	
The proposal which is being assessed	
This EqIA is being conducted on a proposed increase to fees and charge	s (F&C) from January 2024. This EqIA covers relevant fees and charges for Parking.
Fees and charges are reviewed on an annual basis to ensure that the commoney.	sts of chargeable services are covered, appropriate and the council is achieving value for

What existing data informs your assessment of the impact of the proposal on protected groups of service users and/or staff?

Identify the main sources of evidence, both quantitative and qualitative, that supports your analysis What do people tell you 8? What does the data tell you⁷? Provide a summary of any relevant demographic data about the borough's Provide a summary of relevant consultation **Protected** population (the 2021 Census data has already been included below to aid officer). and engagement including surveys and other However, where possible you should provide more specific data about the group research with stakeholders, newspaper articles demographics of service users /residents who may be impacted by the change. If correspondence etc. the change impacts on staff provide data about the council's workforce. Data source: ONS mid-year estimates of the population or Census Maps 2021 ONS Consultation data not yet available. 30-44 year groups are the largest cohorts for both female and male residents. For children, whilst the 15-29 cohort is the smallest, the youngest three cohorts are successively smaller, with there being over 1,000 less 0-4 years than 5-9 years. Barnet has twice as many female residents that are 90+ than male residents. Barnet population by age&gender in 5 year groups census 2021 **Female** ΑII Male Age 2,325 1.047 3,372 90+ 3.052 2,067 85-89 5,119 3,170 80-84 80-84 7,341 4.171 4.682 5,779 75-79 10.461 7,757 8,022 70-74 6.604 70-74 14.361 7,425 65-69 15,447 Age⁹ 9,891 11,971 60-64 9,249 60-64 19,140 10,903 22.874 55-59 13,207 50-54 12,438 50-54 25,645 14.081 13,388 45-49 27,469 15.652 40-44 14,436 30,088 40-44 16.124 14.665 35-39 30,789 30-34 15,673 14,502 30-34 30,175 14,686 11,631 13,358 25-29 28,044 20-24 10.767 22,398 20-24 10.382 11.081 21.463 15-19 12,524 12,218 10-14 13,284 10-14 25,808 13.034 5-9 25,252 11.660 12,446 24,106 15,000 10,000 5.000 5.000 10,000 15,000 ■ Female ■ Male

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Protected group	population (the However, where demographics o	nary of any i 2021 Censu e possible yo of service us	you ⁷ ? relevant demographic of the second demographic of the second demographic of the second demographic demogra	What do people tell you ⁸ ? Provide a summary of relevant consultation and engagement including surveys and other research with stakeholders, newspaper articles correspondence etc.		
Disability ¹⁰	14.2% of people of which 6.49 of which 7.89	e in Barnet a % day-to-da % day-to-da	— Health - Disability, Our are disabled under the y activities limited a low activities limited a liter not disabled under	t	Consultation data not yet available.	
Gender	Barnet have a g in North Finchle Broadway (1.41 (0.25%), West F	ender ident ey (2.16%), I) all in 2 nd h Finchley (0.3	aps, ONS 0.82% of peity different from their Brent Cross & Staples Cighest quintile. Lowest 1%), Hampstead Gard-Hill East (0.39%) – all i	Highest I et Gate	Consultation data not yet available.	
reassignment ¹¹	Sexual orientation Straight or Heterosexual	87.27% (middle quintile)	Totteridge&BG (90.81%) Mill Hill Oak (89.98% Edgware Park (89.90%	I I		

Protected	population (the	ary of any l 2021 Censu	you⁷? relevant demographic o us data has already bee ou should provide more	What do people tell you 8? Provide a summary of relevant consultation and engagement including surveys and other			
group	demographics o	f service us		y be impacted by the change. If	research with stakeholders, newspaper articles correspondence etc.		
	Lesbian, Gay, Bisexual, or Other (LGB+)	2.79% (2 nd lowest quintile)	East Finchley (5.18% Golders G South (4.75%) Colindale W&S (4.59% Childs Hill (4.59%				
	Not answered	9.94% (middle quintile)	Golders G North (16.90) Temple Fortune (13.17%) Hendon Park (12.74%)	New Barnet West (7.63%) Totteridge&BG (7.76%) Oakleigh Park (8.00%)			
Marriage and Civil Partnership ¹²	47.2% of peop	le aged 16	Census Maps, ONS years and over in Ba nip, 52.8% have anoth	rnet are married or in a	Consultation data not yet available.		
Pregnancy and Maternity ¹³		•		Statistics (ons.gov.uk)	Consultation data not yet available.		

What existing data informs your assessment of the impact of the proposal on protected groups of service users and/or staff? Identify the main sources of evidence, both quantitative and qualitative, that supports your analysis

Lowest MSOAs

Protected group

Race/

Ethnicity14

What does the data tell you⁷? Provide a summary of any relevant demographic data about the borough's population (the 2021 Census data has already been included below to aid officer). However, where possible you should provide more specific data about the demographics of service users /residents who may be impacted by the change. If the change impacts on staff provide data about the council's workforce.

Highest MSOAs

Ethnic group - Census Maps, ONS

All-Barnet

British

Ethnicity

Race/

19.3% Colindale W&S (36.7%) Hampstead GS (11.2%) Asian, Asian (middle Colindale East (30.0%) Hadley Wood (11.2%) West Hendon (29.6%) High B& Hadley (11.6%) quintile) 7.9% Grahame Park (23.6%) Hampstead GS (2.5%) Black, Black Burnt Oak& WP(16.2% Golders G North (2.9%) British, (middle Caribbean or quintile) Mill Hill Broadway (14.7) Golders G South (3.5%) African Colney Hatch (7.6%) Golders G North (2.5%) Mixed or 5.4% Multiple (2ndhighest NBT& E Barnet (7.5%) Hendon Park (3.0%) ethnic groups Brent Cross SC (7.2%) Edgware Park (3.6%) quintile) High B& Hadley (73.6%) Colindale W&S (36.1%) White 57.7% (2nd lowest Hadley Wood (70.3%) Grahame Park (36.3%) quintile) Oak Hill (69.7%) Colindale East (39.8%) 9.8% N. Cricklewood (18.2%) High B& Hadley (4.6%) Other ethnic Brent Cross&SC (15.7% Handley Wood (5.2%) group (highest quintile) N. Hendon&SH (13.8%) Ducks Is.&Un (6.1%)

What do people tell you 8?

Provide a summary of relevant consultation and engagement including surveys and other research with stakeholders, newspaper articles correspondence etc.

Consultation data not yet available.

6

What existing data informs your assessment of the impact of the proposal on protected groups of service users and/or staff? Identify the main sources of evidence, both quantitative and qualitative, that supports your analysis

Protected
group

What does the data tell you⁷? Provide a summary of any relevant demographic data about the borough's population (the 2021 Census data has already been included below to aid officer). However, where possible you should provide more specific data about the demographics of service users /residents who may be impacted by the change. If the change impacts on staff provide data about the council's workforce.

Provide a summary of relevant consultation and engagement including surveys and other research with stakeholders, newspaper articles correspondence etc.

Religion - Census Maps, ONS

Religion or belief15

Faith	All-Barnet	Lowest MSOAs	
No religion	20.2% (lowest quintile)	East Finchley (36.2%) High B& Hadley (32.6%) Hadley Wood (32.5%)	
Christian	36.6% (lowest quintile)	Oak Hill (48.9%) Ducks Is.&Un (48.1%) New BT & EB (47.9%)	Golders G North(14.7%) Hampstead GS (19.6%) Edgware Park (21.9%)
Buddhist	1.1% (middle quintile)	Burnt Oak& WP (2.6%) West Finchley (2.2%) Golders G South (1.8%)	Hendon Park (0.5%)
Hindu	5.7% (2 nd lowest quintile)	Colindale W&S (10.5%) Edgware Park (10.3%) West Hendon (10.4%)	Golders G North (2.9%) Hampstead GS (2.9%) Childs Hill (3.1%)
Jewish	14.5% (2 nd after Hertsmere)	2 nd after Broughton Park	Burnt Oak& WP (0.9%) Colindale W&S (1.0%) Grahame Park (1.4%)
Muslim	12.2% (2 nd lowest quintile)	Grahame Park (26.8%)	Handley Wood (5.5%) High B& Hadley (5.6%) Golders G North(5.9%)

Consultation data not yet available.

What do people tell you 8?

Protected group	population (the 2021 However, where poss demographics of serv	f any releva Census data Sible you sho vice users /re	nt demographic data and has already been included provide more specifications who may be invited data about the could west Finchley (2.0% Friern Barnet (1.0% Totteridge& BG (0.9%) West Finchley (3.2%) Edgware Park (2.9%) North Finchley (2.6%) Woodside Park (2.6%)	What do people tell you ⁸ ? Provide a summary of relevant consultation and engagement including surveys and other research with stakeholders, newspaper articles correspondence etc.	
Sex ¹⁶	Sex Female	quintile)	Temple Fortune (53.2%) Hampstead GS (53.1%) Oakleigh Park (52.5%)	Lowest MSOAs Golders G North (49.7% Colindale W&S (50.1%) Hendon Park (50.5%) N. Hendon& SH (50.5%)	Consultation data not yet available.
	Male	48.4% (2 nd lowest quintile)	Colindale W&S (49.9%	Temple Fortune (46.8%) Hampstead GS (46.9%) Oakleigh Park (47.5%)	

Identify the main sources of evidence, both quantitative and qualitative, that supports your analysis								
Protected group	What does the data tell you ⁷ ? Provide a summary of any relevant demographic do population (the 2021 Census data has already been However, where possible you should provide more demographics of service users /residents who may the change impacts on staff provide data about the	included below to aid officer). specific data about the be impacted by the change. If	What do people tell you ⁸ ? Provide a summary of relevant consultation and engagement including surveys and other research with stakeholders, newspaper articles correspondence etc.					
Sexual Orientation ¹⁷	Heterosexual (middle quintile) EdgwarePark (89. Lesbian, Gay, Bisexual, or Other (LGB+) (2 nd lowest Quintile) Golders G South (4 Childs Hill (4. Not answered 9.94% Golders G North (1 Temple Fortune (1))	0.81% Golders G North (80.90%).98%) Golders G South (83.82%).76% Temple Fortune (83.88%).75% EdgwarePark (1.42%).75% Totteridge&BG(1.43%).	Consultation data not yet available.					
Other relevant groups ¹⁸	Car Ownership No cars or vans in household Car Ownership All-Barnet Colindale East 47 Brent Cross & Sta Corner 46.7% Childs Hill 46.1%	7.9% Oak Hill 14.9%	Consultation data not yet available.					

Protected group	Provi popu Howe demo	lation (the 2021) ever, where possi ographics of servi	any releva Census data ible you sho	nt demographic data al a has already been inclu ould provide more specij esidents who may be im ide data about the cour	research with stakeholders, newspaper articles		
		1 or 2 cars or vans in household	64.5%	Osidge 75.9% Oak Hill 74.8% West Finchley 74.5%	Brent Cross & S Corner 51.0% Colindale East Childs Hill	51.0% 50.9%	
		3 or more cars or vans in household	5.6%	Totteridge & Barnet Gate 15.7% Osidge 10.4% Oak Hill 10.3%	Brent Cross & S Corner 2.3% East Finchley Colindale East	2.0% 1.1%	

4. Assessing impact What does the evidence tell you about the impact your proposal may have on groups with protected characteristics 19? **Protected** For **each** protected characteristic, explain in detail what the evidence is **Negative** Positive impact suggesting and the impact of your proposal (if any). Is there an impact on service characteristic impact No impact deliver? Is there an impact on customer satisfaction? Click the appropriate box on the right to indicate the outcome of your analysis. Minor Major No impact is expected. П X Age There may be a minor impact to people with a disability and/or long-term health conditions, especially those on low income/in receipt of benefits. This is mitigated П X Disability by free parking for blue badge holders. No impact is expected. Gender П \boxtimes reassignment No impact is expected **Marriage and Civil** П \boxtimes **Partnership** May have an adverse disproportionate effect, ability to use alternatives methods of transport is hampered. **Pregnancy and** \boxtimes **Maternity** No reported impact Race/ \boxtimes **Ethnicity** No reported impact \boxtimes **Religion or belief**

Sex	No reported impact		
Sexual Orientation	No reported impact		

	r key groups ther vulnerable groups that might be affected by the proposal?	Φ.,		ative pact	pact
	lude carers, people in receipt of care, lone parents, people with low incomes or	Positive	Minor	Major	No im
Key groups	As car parking fees are not means-tested charge increases may affect those on low incomes and the unemployed who use vehicles. This is mitigated by the provision of shorter-term parking products (e.g. 3 month resident permits) at no additional cost to help spread the cost of parking for those on lower incomes.				

6. Cumulative impact ²⁰ Considering what else is happening within the council and Barnet could your proposal contribute to a cumulative impact on groups with protected characteristics? Yes No
There is a possibility this proposal could contribute to a cumulative impact due to the current cost of living crisis.

7. Actions to mitigate or remove negative impact Only complete this section if your proposals may have a negative impact on groups with protected characteristics. These need to be included in the relevant service plan for mainstreaming and performance management purposes. Mitigation measures ²¹ Monitoring²² **Lead Officer Group affected Potential negative** Deadline date impact If you are unable to identify measures to How will you assess whether these mitigate impact, please state so and measures are successfully mitigating provide a brief explanation. the impact?

8. Outcome of the Equalities Impact Assessment (EqIA) ²³ Please select one of the following four outcomes
Proceed with no changes The EqIA has not identified any potential for a disproportionate impact and all opportunities to advance equality of opportunity are being addressed
Proceed with adjustments Adjustments are required to remove/mitigate negative impacts identified by the assessment
Negative impact but proceed anyway This EqIA has identified negative impacts that are not possible to mitigate. However, it is still reasonable to continue with the activity. Outline the reasons for this and the information used to reach this decision in the space below
Do not proceed This EqIA has identified negative impacts that cannot be mitigated and it is not possible to continue. Outline the reasons for this and the information used to reach this decision in the space below
Reasons for decision

Sign-off

9.Sign off and approval by Head of Service / Strategic lead ²⁴			
Name Craig Miller	Job title Director – Street Scene		
Tick this box to indicate that you have approved this EqIA		Date of approval: 04 October 2023	
Tick this box to indicate if EqIA has been published Date EqIA was published: Embed link to published EqIA:		Date of next review:	

Footnotes: guidance for completing the EqIA template

¹ The following principles explain what we must do to fulfil our duties under the Equality Act when considering any new policy or change to services. They must all be met or the EqIA (and any decision based on it) may be open to challenge:

- **Knowledge:** everyone working for the council must be aware of our equality duties and apply them appropriately
- Timeliness: the duty applies at the time of considering proposals and before a final decision is taken
- **Real Consideration:** the duty must be an integral and rigorous part of your decision-making and must influence the process.
- **Sufficient Information:** you must assess what information you have and what is needed to give proper consideration.
- **No delegation:** the council is responsible for ensuring that anyone who provides services on our behalf complies with the equality duty.
- Review: the equality duty is a continuing duty it continues after proposals are implemented/reviewed.
- Proper Record Keeping: we must keep records of the process and the impacts identified.

² Our duties under the Equality Act 2010

The council has a legal duty under this Act to show that we have identified and considered the impact and potential impact of our activities on all people with 'protected characteristics' (see end notes 9-19 for details of the nine protected characteristics). This applies to policies, services (including commissioned services), and our employees.

We use this template to do this and evidence our consideration. You must give 'due regard' (pay conscious attention) to the need to:

- **Avoid, reduce or minimise negative impact**: if you identify unlawful discrimination, including victimisation and harassment, you must stop the action and take advice immediately.
- Promote equality of opportunity: by
 - Removing or minimising disadvantages suffered by people with a protected characteristic
 - Taking steps to meet the needs of these groups
 - Encouraging people with protected characteristics to participate in public life or any other activity where participation is disproportionately low
 - Consider if there is a need to treat disabled people differently, including more favourable treatment where necessary
- Foster good relations between people who share a protected characteristic and those who don't: e.g. by promoting understanding.

³ EqIAs should always be proportionate to:

- The size of the service or scope of the policy/strategy
- The resources involved
- The size of the likely impact e.g. the numbers of people affected and their vulnerability

The greater the potential adverse impact of the proposal on a protected group (e.g. disabled people) and the more vulnerable the group is, the more thorough and demanding the process required by the Act will be. Unless they contain sensitive data – EqIAs are public documents. They are published with Cabinet papers, Panel papers and public consultations. They are available on request.

⁴ When to complete an EqIA:

- When developing a new policy, strategy, or service
- When reviewing an existing service, policy or strategy

- When making changes that will affect front-line services
- When amending budgets which may affect front-line services
- When changing the way services are funded and this may impact the quality of the service and who can access it
- When making a decision that could have a different impact on different groups of people
- When making staff redundant or changing their roles

Wherever possible, build the EqIA into your usual planning and review processes.

Also consider:

- Is the policy, decision or service likely to be relevant to any people because of their protected characteristics?
- How many people is it likely to affect?
- How significant are its impacts?
- Does it relate to an area where there are known inequalities?
- How vulnerable are the people who will be affected?

If there are potential impacts on people but you decide <u>not</u> to complete an EqIA you should document your reasons why.

⁵ Title of EqIA: This should clearly explain what service / policy / strategy / change you are assessing.

⁶ **Focus of EqIA:** A member of the public should have a good understanding of the proposals being assessed by the EqIA after reading this section. Please use plain English and write any acronyms in full first time - eg: 'Equality Impact Assessment (EqIA)'

This section should explain what you are assessing:

- What are the main aims or purpose of the proposed change?
- Who implements, carries out or delivers the service or function in the proposal? Please state where this is more than one person or group, and where other organisations deliver it under procurement or partnership arrangements.
- How does it fit with other services?
- Who is affected by the service, or by how it is delivered? Who are the external and internal service-users, groups, or communities?
- What outcomes do you want to achieve, why and for whom? E.g.: what do you want to provide, what changes or improvements, and what should the benefits be?
- What do existing or previous inspections of the service tell you?
- What is the reason <u>for</u> the proposed change (financial, service, legal etc)? The Act requires us to make these clear.

⁷ Data & Information: Your EqIA needs to be informed by data. You should consider the following:

- What data is relevant to the impact on protected groups is available? (is there an existing EqIA?, local service data, national data, community data, similar proposal in another local authority).
- What further evidence is needed and how can you get it? (e.g. further research or engagement with the affected groups).
- What do you know from service/local data about needs, access and outcomes? Focus on each characteristic in turn.
- What might any local demographic changes or trends mean for the service or function? Also consider national data if appropriate.
- Does data/monitoring show that any policies or practices create particular problems or difficulties for any group(s)?

Is the service having a positive or negative effect on particular people or groups in the community?

8 What have people told you about the service, function, area?

- Use service user feedback, complaints, audits
- Conduct specific consultation or engagement and use the results
- Are there patterns or differences in what people from different groups tell you?
- Remember, you must consult appropriately and in an inclusive way with those likely to be affected to fulfil the equality duty.
- You can read LBB <u>Consultation and Engagement toolkit</u> for full advice or contact the Consultation and Research Manager, <u>rosie.evangelou@barnet.gov.uk</u> for further advise
- ⁹ **Age**: People of all ages, but consider in particular children and young people, older people and carers, looked after children and young people leaving care. Also consider working age people.
- ¹⁰ **Disability**: When looking at disability, consideration should be given to people with different types of impairments: physical (including mobility), learning, aural or sensory (including hearing and vision impairment), visible and non-visible impairment. Consideration should also be given to: people with HIV, people with mental health needs and people with drug and alcohol problems. People with conditions such as diabetes and cancer and some other health conditions also have protection under the Equality Act 2010.
- ¹¹ **Gender Reassignment:** In the Act, a transgender person is someone who proposes to, starts or has completed a process to change their gender. A person does not need to be under medical supervision to be protected. Consider transgender people, transsexual people and transvestites.
- ¹² Marriage and Civil Partnership: consider married people and civil partners.
- ¹³ **Pregnancy and Maternity:** When looking at pregnancy and maternity, give consideration to pregnant women, breastfeeding mothers, part-time workers, women with caring responsibilities, women who are lone parents and parents on low incomes, women on maternity leave and 'keeping in touch' days.
- ¹⁴ **Race/Ethnicity:** Apart from the common ethnic groups, consideration should also be given to Traveller communities, people of other nationalities outside Britain who reside here, refugees and asylum seekers and speakers of other languages.
- ¹⁵ **Religion and Belief:** Religion includes any religion with a clear structure and belief system. As a minimum you should consider the most common religious groups (Christian, Muslim, Hindu, Jews, Sikh, Buddhist) and people with no religion or philosophical beliefs.
- ¹⁶ **Sex/Gender:** Consider girls and women, boys and men, married people, civil partners, part-time workers, carers (both of children with disabilities and older cares), parents (mothers and fathers), in particular lone parents and parents on low incomes.
- ¹⁷ **Sexual Orientation:** The Act protects bisexual, heterosexual, gay and lesbian people.
- ¹⁸ Other relevant groups: You should consider the impact on our service users in other related areas.
- ¹⁹ **Impact:** Your EqIA must consider fully and properly actual and potential impacts against each protected characteristic:
- The equality duty does not stop changes, but means we must fully consider and address the anticipated impacts on people.
- Be accurate and transparent, but also realistic: don't exaggerate speculative risks and negative impacts.

- Be detailed and specific where you can so decision-makers have a concrete sense of potential effects.
- Questions to ask when assessing whether and how the proposals impact on service users, staff and the wider community:
- Are one or more protected groups affected differently and/or disadvantaged? How, and to what extent?
- Is there evidence of higher/lower uptake of a service among different groups? Which, and to what extent?
- Does the project relate to an area with known inequalities (where national evidence or previous research is available)?
- If there are likely to be different impacts on different groups, is that consistent with the overall objective?
- If there is negative differential impact, how can you minimise that while taking into account your overall aims?
- Do the effects amount to unlawful discrimination? If so the plan **must** be modified.
- Does it relate to an area where equality objectives have been set by LBB in our <u>Barnet 2024 Plan</u> and our <u>Strategic Equality Objective</u>?

²⁰ Cumulative Impact

You will need to look at whether a single decision or series of decisions might have a greater negative impact on a specific group and at ways in which negative impacts across the council might be minimised or avoided.

²¹ Mitigating actions

- Consider mitigating actions that specifically address the impacts you've identified and show how they will remove, reduce or avoid any negative impacts
- Explain clearly what any mitigating measures are, and the extent to which you think they will reduce or remove the adverse effect
- Will you need to communicate or provide services in different ways for different groups in order to create a 'level playing field'?
- State how you can maximise any positive impacts or advance equality of opportunity.
- If you do not have sufficient equality information, state how you can fill the gaps.

²³ Outcome:

- Make a frank and realistic assessment of the overall extent to which the negative impacts can be reduced or avoided by the mitigating measures. Also explain what positive impacts will result from the actions and how you can make the most of these.
- Make it clear if a change is needed to the proposal itself. Is further engagement, research or monitoring needed?
- Make it clear if, as a result of the analysis, the policy/proposal should be stopped.

²² **Monitoring:** The Equality Duty is an ongoing duty: policies must be kept under review, continuing to give 'due regard' to the duty. If an assessment of a broad proposal leads to more specific proposals, then further monitoring, equality assessment, and consultation are needed.

²⁴ **Sign off:** Your will need to ensure the EqIA is signed off by your Head of Service, agree whether the EqIA will be published, and agree when the next review date for the EqIA will be.